

## Munters

### Q2 report 2024

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## Strong second quarter – well positioned for future growth

#### Robust order intake



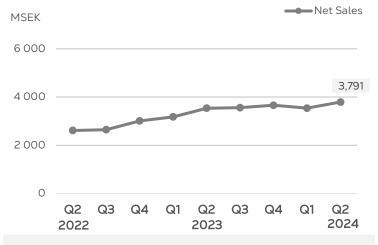
#### Q2 Order intake, +3% (-2% org)

- AT flat, mainly weaker battery in APAC
- DCT flat, good level of smaller & midsized orders
- FT good growth, driven by Americas & EMEA

#### Q2: Order backlog, +6%

• mainly large orders in DCT & AT, to be delivered throughout 2025

#### Increased net sales



Q2: Net sales, +7% (+2% org)

- AT declined, primarily weaker battery sub-segment in APAC
- DCT strong growth, successful execution on deliveries
- FT grew strongly, primarily EMEA & Americas

#### Book-to-bill Q2: 0.93

#### All-time high profitability

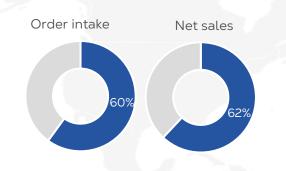


#### Adj. EBITA-margin, Q2 17.8%

- + strong volume growth in DCT & FT
- + positive product mix and deliveries in AT
- + strengthening effects from lean practices and other efficiency improvements
- accelerated investments in digitalizing, ways-of-working, our manufacturing footprint and innovation across all BA

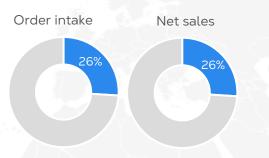
## Americas & EMEA main drivers of growth

#### Regional share Q2



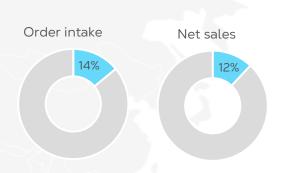
Americas - order intake

- <u>AirTech</u> flat development, growth in Commercial & Components, offset by battery & Service
- <u>DCT</u> strong underlying demand, hyperscalers rely on colocation providers to grow rapidly
- <u>FoodTech</u> good growth in CS, primarily swine, dairy and layer segments. DS continued to show strong growth



#### EMEA - order intake

- <u>AirTech</u> growth especially in the Industrial segment
- <u>DCT</u> steady growth
- <u>FoodTech</u> recovery in the market with strong growth in the broiler segment



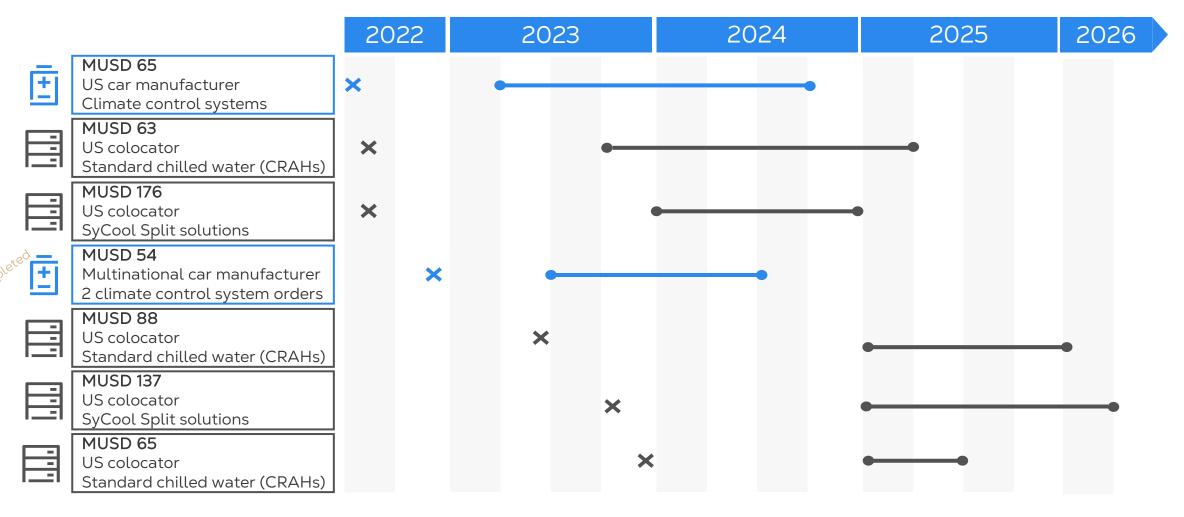
### APAC- order intake

- <u>AirTech</u> weaker development, mainly due to the battery market in China
- <u>FoodTech</u> continued slight recovery with good growth in the layer segment

All figures as reported, not currency adjusted.

OI: Order intake, NS: Net sales

## Solid order backlog – large orders supportive into 2025





# Strong underlying long-term demand

- → Order Intake flat mainly due to weak battery market in APAC;
  - Industrial (excl. battery) good development in EMEA & Americas, slightly offset by APAC
  - Battery in Americas & APAC weak
  - Commercial Americas strong, slightly offset by APAC
  - CT<sup>1</sup>- increased through acq. of Airprotech in EMEA
  - Components strong growth in Americas, EMEA good whereas APAC weaker, impacted by Chinese battery market
  - Service decreased primarily due to lower demand in Americas



<sup>1</sup>Clean Technologies



→ 5 %	🗼 ~ 1-5 %	± 0 -1% 💛 neg
Customer segment	% order intak Q2 2024	e Market Outlook *
Industrial	53%	-
whereof battery	13%	
whereof food processing	8%	-
whereof commercial	12%	-
whereof other	19%	-
Clean Technologies	7%	-
Service & components	39%	-
whereof service	22%	
whereof components**	17%	

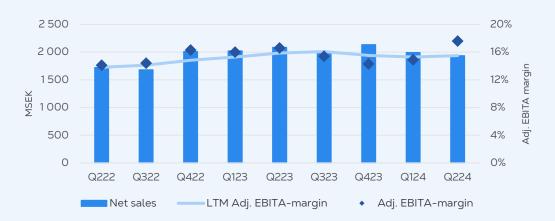
# Strengthened margin development

- → Net Sales decreased, primarily weaker battery sub-segment in APAC;
  - Industrial (excl. battery) declined, weak Americas whereas growth in food in EMEA & APAC
  - Battery growth in Americas, offset by weak EMEA & APAC
  - CT- growth driven by acq. of Airprotech in EMEA
  - Components growth in Americas & EMEA driven by increased sales of evaporative pads to the data center market
  - Service grew, driven by EMEA, other regions flat

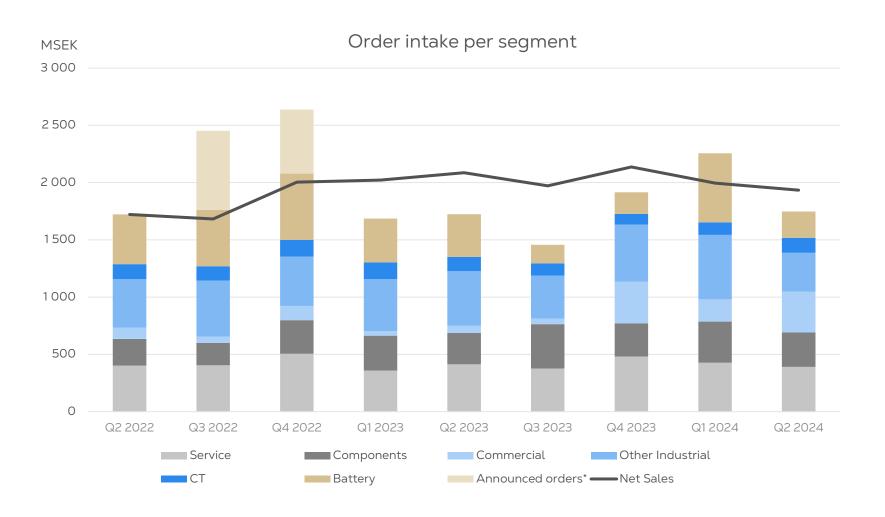
## $\rightarrow$ Adj. EBITA margin increased;

- + cont. efficiency improvements, slightly offset by lower production utilization rate in EMEA & APAC
- positive effect from product mix in Americas as deliveries on major orders were finalized
- increased investments in operational efficiency & innovation foreseen to continue and increase

	62	Q2 Q2 2024 2023	Change (%)		
MSEK	2024		Org.	Struct*	FX
Order intake	1,760	1,726	-5	7	0
Order backlog	3,850	4,124			
Net sales	1,938	2,088	-13	6	0
Adj. EBITA	341	346	-5	3	1
Adj. EBITA (%)	17.6	16.6			



## Solid development in several segments



#### Development Q2 2022 - Q2 2024

- Battery increased competition and cont. delays in greenfield investments, slow down in all regions
- CT- stable development
- Other industrial steady development
- Commercial increase in Q4
  2023 due to acquisition of Zeco
- Components impacted by lower replacements in Chinese battery market, good growth of evaporative pads to the DC market
- Service solid development

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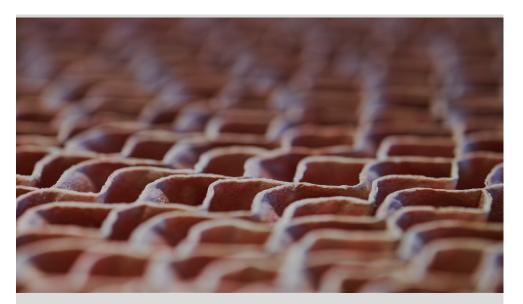
## Components – the foundation we build our business on



- → Desiccant wheel (rotor) removes moisture, as much as 99.9%
- $\rightarrow$  ~40% of Component order intake

How we stay ahead:

- constantly working with energy efficiency & material investigation
- partnering to accelerate innovation
- examining waste streams to enhance circularity



- → Evaporative pads add moisture
  - historically used in many industrial & agricultural processes
  - increasingly popular in server halls & data centers - requires extensive cooling and humidity control
- $\rightarrow$  ~60% of Component order intake

# Dehumidification crucial to maximize operational lifespan of a wind park

- → Dehumidification in wind farms important as high humidity can significantly impact efficiency:
  - combats condensation and mold growth
  - prevents corrosion
  - reduces electrical malfunctions
  - maximizes uptime

Nacelle & Hub – dehumidification placed inside, also used during storage & transportation

Tower – dehumidification placed inside at the bottom, mainly off-shore wind parks



## Underlying demand strong & increased order backlog

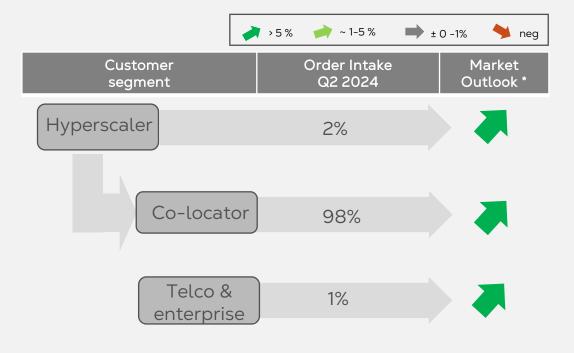
### $\rightarrow$ Order Intake flat;

- good level of smaller and mid-sized order, driven by the colocation market in Americas
- underlying demand remains strong

### → Order Backlog increased;

 majority attributable to large orders to be delivered throughout 2025





- Hyperscalers need massive amounts of server space and rely on colocation providers to grow rapidly
- Colocation continued strong demand due to increased build outs and investments, driven by increased leasing demand from hyperscalers
- Telco & enterprises moving away from own facilities, market growth but lower pace

# Continued significant profitability improvement

### $\rightarrow$ Net Sales strong growth;

- successful execution on deliveries of large orders
- EMEA continues to show stable growth

### → Adj. EBITA margin significant improvement;

- + strong volume growth
- + good effect from lean practices
- + positive product mix
- + high capacity utilization
- investments in new production site in Europe

	Q2 Q2	Change (%)			
MSEK	2024	2023	Org.	Struct*	FX
Order intake	1,060	1,067	-2	0	1
Order backlog	6,903	6,037			
Net sales	1,109	878	24	0	2
Adj. EBITA	243	133	80	0	3
Adj. EBITA (%)	21.9	15.2			



\* Acquisitions & divestments

# Broadening our offering for data center cooling solutions



### $\rightarrow$ Acquisition of Italian Geoclima

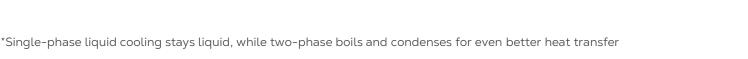
- Manufacturer of air- and water-cooled chillers which plays a critical role in the data center cooling market today
- Broadening cooling portfolio enhancing our ability to offer full cooling solutions
- Expansion into new markets several global sales offices and production site in Italy
- Net sales of ~MSEK 455 (MEUR 40.1) for FY 2023
- Expected completion second half of 2024





## Launch of Munters Coolant Distribution Unit (CDU)

- $\rightarrow$  1<sup>st</sup> order for "single phase direct to chip cooling"
  - developed through close collaboration with a customer and partners
  - equipment sold to facilitate heat rejection with either single or two phase direct to chip liquid cooling\*
- → CDU units transfer heat from the server to a chiller, where the heat is rejected
  - this is done through a separate facility water loop
- $\rightarrow$  CDU units ensure efficient and reliable cooling:
  - distributes coolant, typically water, evenly throughout the entire liquid cooling system
  - regulates the flow and temperature of the coolant
  - required to manage higher IT densities from AI applications while providing increased energy efficiency





# Conclusion reached in strategic review of FoodTech equipment – increased focus on digital

### FoodTech equipment

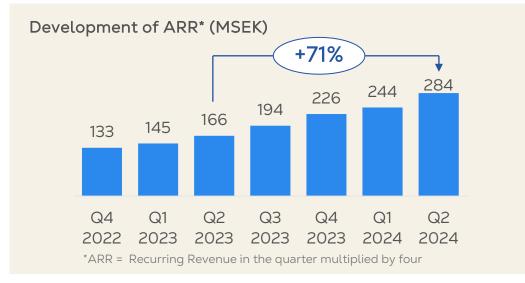
In 2023, a strategic review of the Equipment business within FoodTech was initiated

Equipment sales within FoodTech accounted for ~13% of Munters Group net sales in Q2 (LTM)

The conclusion of this review is our intention to divest this business

### FoodTech Controllers, Software, IoT & Sensors

**Ambition**: become the global leader in connecting and optimizing the supply chain in the food and agriculture sector



# Continued expansion of our digital portfolio

- → Acquisition of majority share in Automated Environments
  - US-based company specializing in automated control systems for the layer industry
  - Expands FoodTech's digital solutions portfolio, enhancing offerings for food producers
  - Positions us to provide advanced systems improving efficiency, animal welfare, and sustainability in poultry operations
  - Reported net sales of MSEK 102 (MUSD 9.8) for FY 2023
  - Founded in the mid-1980s, based in Renville, Minnesota, USA, with 13 employees





# Increasing demand & order backlog

### $\rightarrow$ Order Intake increased;

- CS primarily driven by Americas & EMEA, offset by weaker APAC
- DS continued strong growth in Americas, mainly broiler

### → Order Backlog increased



> 5 %	~ 1-5 %	± 0 -1% 📏 neg
Customer segment	% order intak Q2 2024	e Market Outlook *
Climate Solutions (incl. Controllers)	90%	-
whereof Broiler	47%	
whereof Swine	12%	
whereof Layer	20%	*
whereof Greenhouse	3%	-
whereof Dairy	4%	
whereof Other	3%	n/a
Digital Solutions	10%	-

\* Market outlook and comments are indicative and refer to the coming six months

# Strong margin increase & continued sales momentum

### $\rightarrow$ Net Sales grew strongly;

- CS good growth in Americas & EMEA, offset by weaker APAC
- DS continued strong growth, mainly broiler segment. SaaS ARR grew +71%

### $\rightarrow$ Adj. EBITA margin increased significantly;

- + strong net sales growth in both CS & DS
- + positive contributions from net price increases
- + good profitability from DS driven by increased software implementations and accelerating ARR
- + effects from operational excellence improvements

	Q2 Q2		Change (%)		
MSEK	2024	2023	Org.	Struct*	FX
Order intake	741	646	9	6	0
Order backlog	1,081	992			
Net sales	763	583	26	6	-1
- of which SaaS	71	42			
- SaaS ARR	284	166			
Adj. EBITA	135	58	127	6	1
Adj. EBITA (%)	17.7	9.9			



## Launch of our most energy efficient E-line fans

- → E-line fans, engineered to deliver transformative cost reductions & environmental benefits
  - The motor runs on EC\* technology

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- Energy saving up to 50% compared to similar fan with an AC motor\*
- Precision ventilation optimal efficiency by precisely adjusting speed for optimal airflow for specific needs
- Connected maintenance Bluetooth-enabled diagnostics for quick, proactive and easy troubleshooting
- Animal welfare Lower speeds means less noise and dust, creating a calmer, healthier environment







# Service ambition in line with strategic direction

### → Service includes:

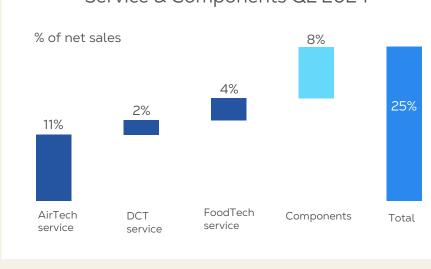
- After-market service\* in all business areas
- SaaS revenues in FoodTech
- → Components sales in AirTech

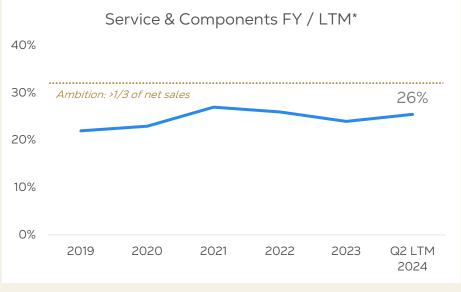
### Munters ambition:

Service & Components >1/3 of Group net sales

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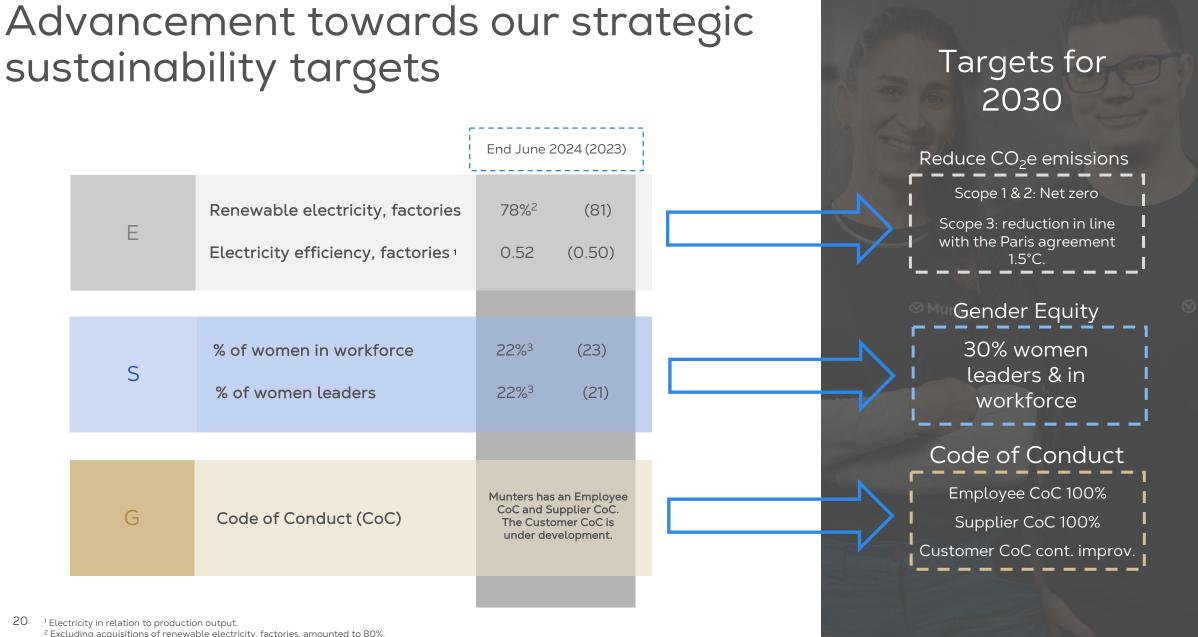
\*After-market service is defined as sales of spare parts, commissioning and installation, inspections and audits, repairs and other billable service.



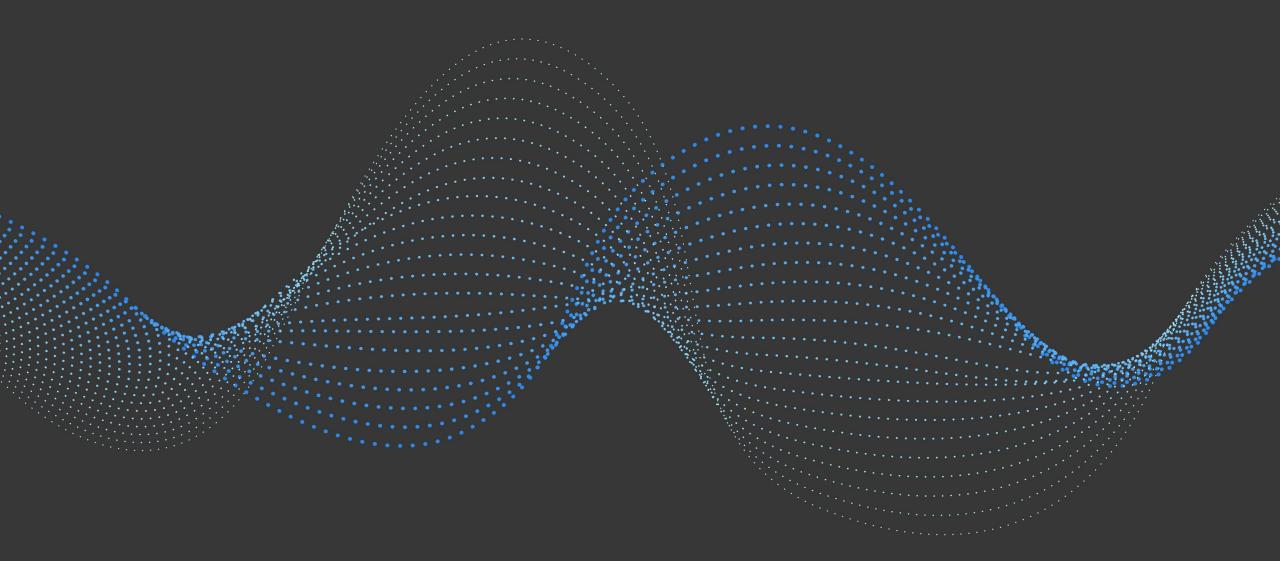


\* of Group net sales,

#### Service & Components Q2 2024\*



<sup>2</sup> Excluding acquisitions of renewable electricity, factories, amounted to 80%.
 <sup>3</sup> Excluding acquisitions % of women in workforce amounted to 25% and women leaders to 23%



# Financial highlights

# Increased profitability, strong cash flow & lower leverage

- Net Sales increased;
  - very strong growth in DCT & FT
- Adj. EBITA margin improved;
  - increased strong net sales growth in DCT & FT, positive effects from product mix and deliveries on major orders finalized in AT
  - operational excellence improvements
- Improved cash flow;
  - increase of operating earnings and positive development of working capital
- OWC/net sales:
  - within our target range of 13-10%
- Net debt decreased:
  - increased cash flow from operating earnings
  - even though accquisition of Airprotech finalized in the quarter

	Q2 Q2		Change (%)		
MSEK	2024	2023	Organic growth	Structural growth*	Currency effects
Order intake	3,536	3,427	-2	5	0
Order backlog	11,834	11,153			
Net sales	3,791	3,536	2	4	0
Operating profit (EBIT)	578	408			
Adj. EBITA	673	479	37	3	1
Adj. EBITA-margin	17.8	13.5			
Net income	342	257			
Cash flow from operating activities	662	10			
OWC/net sales (%) <sup>1</sup>	12.5	13.2			
Net debt	4,447	4,833			
Net debt/Adj. EBITDA <sup>2</sup>	1.8	2.7			

 $^1\mbox{Average}$  OWC (Operating Working Capital) last twelve months as % of net sales for the same period  $^2\mbox{Last}$  twelve months

\* Acquisitions & divestments

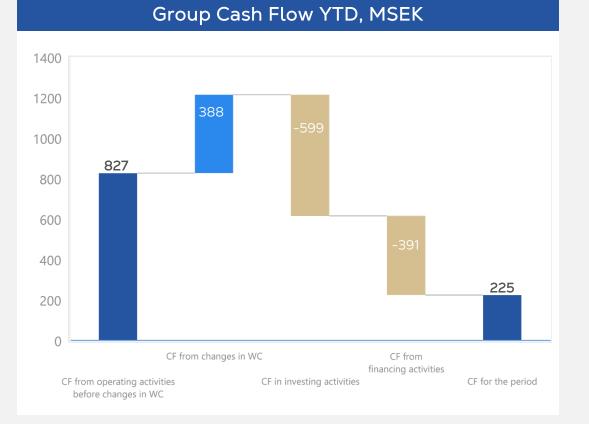
# All-time high profitability – investments to capture growth continue

Group adj. EBITA margin impact				
Q2 2023 adj. EBITA %	13.5			
Volume	+			
Product mix and net pricing	+++			
Operational excellence	++			
Strategic initiatives	=			
Q2 2024 adj. EBITA %	17.8			

### Main factors affecting adj. EBITA margin in Q2:

- Strong volume increase driven by DCT & FT
- Product mix had a positive impact in AT & DCT and net pricing increases contributed to margin improvement mainly in FT
- Positive effects from operational excellence and other efficiency improvements initiatives
- Strategic initiatives for scalability in digitization and automation continued

# Improved cash-flow and strengthened financial position



Cash flow from changes in WC					
	Q2 2024	Q2 2023			
Change in accounts receivable	52	-22			
Change in inventory	-110	43			
Change in accrued income	41	-295			
Change in accounts payable	-5	60			
Change in advances from customers	124	-143			
Change in other working capital	70	37			
CF from changes in working capital	172	-321			

## $\bigotimes$

# Investments supporting next growth wave

- $\rightarrow$  PPE and intangibles investments in 2024:
  - investments aiming at strengthening competences, upgrades, digitalize & automize
  - AirTech: Amesbury, new major plant in Americas
  - DCT: Cork, new plant in Europe
- → Capital allocation priorities to drive growth agenda organic and M&A:
  - innovation and plan for CO<sub>2</sub> reduction
  - operational and commercial excellence
  - M&A and minority investments
  - dividends



#### CAPEX (quarterly)



CAPEX (R12M)



#### 2500 15% 2000 14% 1500 13% × U000 ∑ 12% 500 0 Q2 Q3 Q2 Q3 Q4 Q1 Q4 Q1 Q2 2022 2024 2023 OWC/net sales, R12M Operating working capital

Operating working capital

## Delivery on M&A agenda to fuel growth

Structured process for M&A and integration with aligned workflows



Focus on value creating from day 1 of integration:

- Integration team
- » Integration process focused on:
  - » Synergy realization
  - » People and culture
  - » Operational processes

### Example of synergy realization in Q2:

Inobram contributed strongly to the improved profitability in FoodTech through sourcing synergies by being part of Munters

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## Decreased leverage ratio 4 quarters in a row

Development of leverage & net debt 3.0 2.9 2.9 3.0 2.7 2.7 1000 2.5 -1000 2,0 2.1 2.0 ₩ 2 2 000 8 3 000 1.5 1.0 -5 000 0.5 -7000 0.0 Q2 2022 Q3 2022 Q4 2022 Q1 2023 02 2023 Q3 2023 Q4 2023 Q12024 Q22024 Cash & equivalents Other Lease liabilites Interest bearing liabilities -----Net debt / adj. EBITDAx, LTM

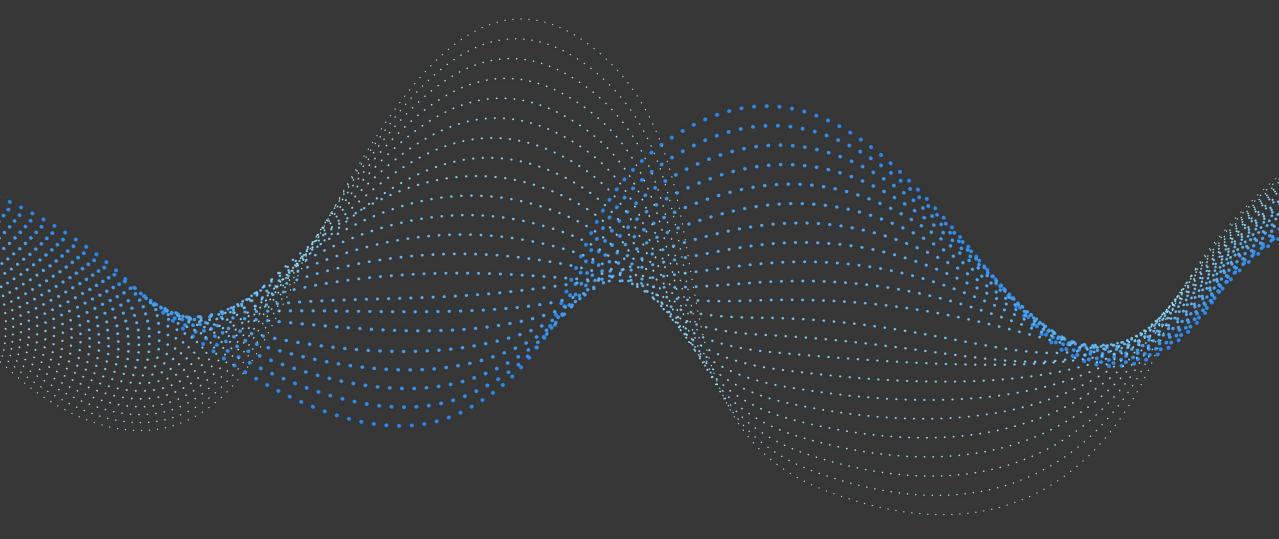
 $\rightarrow$  Leverage ratio decreased

 mainly driven by increased operating earnings & lower net debt

Leverage & net debt

### $\rightarrow$ Net debt decreased:

- increased cash flow from operating earnings
- acquisitions financed partly by debt during the last 4 quarters acquisition of Airprotech finalized in the quarter



## Summary

## Progression towards our financial targets



\* Change in net sales compared to the previous period, adjusted for currency translation effects

\*\*Average OWC (Operating Working Capital) last twelve months as % of net sales for the same period

## **Quarterly highlights**

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All-time high profitability & strong foundation for future growth

Solid underlying market demand



Portfolio advancements; Conclusion FoodTech equipment strategic review

Growth through M&A

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Updated strategic sustainability targets and SBTi commitment





## Questions & Answers

Q2 report 2024

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